

*Position as at the end of November 18
(Period 201908)*

Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Annual Variance £'000	Annual Variance %	
Communities & Business	1,242	1,497	1,553	56	3.7
Corporate Services	2,009	2,936	2,982	46	1.6
Environmental & Operational Services	2,784	4,798	4,900	102	2.1
Financial Services	3,328	4,632	4,654	23	0.5
Planning Services	835	1,228	1,272	44	3.6
	10,197	15,091	15,362	271	1.8
<i>Adjustments to Reconcile to amount to be met from reserves</i>					
Direct Services Trading Account	(177)	(144)	(144)	0	0.0
Capital Charges outside the General Fund	(40)	(60)	(60)	0	0.0
Support Services outside the General Fund	(122)	(183)	(183)	0	0.0
NET SERVICE EXPENDITURE	9,858	14,704	14,975	271	1.8
Revenue Support Grant and New Homes Bonus	(880)	(1,320)	(1,320)	0	0.0
Retained Business Rates	(1,800)	(2,700)	(2,950)	(250)	(9.3)
Council Tax	(6,947)	(10,420)	(10,420)	0	(0.0)
Contribution from Collection Fund	(170)	(255)	(255)	0	0.0
<u>Summary excluding Investment Income</u>	61	9	29	21	237.3
Investment Property Income	(608)	(735)	(755)	(20)	0.0
Interest Receipts	(164)	(130)	(241)	(111)	0.0
OVERALL TOTAL	(711)	(856)	(967)	(110)	12.8
Planned Appropriation to/(from) Reserves	582	873	873	0	
Other Reserve Movements	0	0	250	250	
Supplementary Estimates	0	(17)	(17)	0	
(Surplus)/Deficit	(129)	0	140	140	

3. Services by Chief Officer

Position as at the end of November 18 (Period 201908)

Communities and Business SDC Funded

Administrative Expenses - Communities & Business

Administrative Expenses - Housing

All Weather Pitch

Community Development Service Provisions

Community Safety

Economic Development

Economic Development Property

Grants to Organisations

Health Improvements

Housing Initiatives

Homeless

Homelessness Funding

Housing

Homelessness Prevention

Housing Energy Retraining Options (HERO)

Leader Programme

Leisure Contract

Leisure Development

The Community Plan

Tourism

West Kent Partnership

Youth

Total Communities & Business (SDC Funded)

Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
23	26	26	-
1	-	-	-
(4)	(5)	(5)	-
(4)	(6)	(6)	-
142	183	204	21
34	57	57	-
224	277	312	35
165	183	183	-
32	44	44	-
40	53	53	-
149	130	130	-
29	-	-	-
176	204	204	-
5	-	-	-
80	36	36	-
3	5	5	-
40	168	168	-
15	20	20	-
33	55	55	-
22	31	31	-
(0)	-	-	-
25	36	36	-
1,230	1,497	1,553	56

**Position as at the end of November 18
(Period 201908)**

Communities and Business Externally Funded

Choosing Health WK PCT	5	-	-	-
Community Sports Activation Fund	9	-	-	-
Dementia Area Project - Run Walk Push	(3)	-	-	-
Dunton Green Projects - S106	38	-	-	-
Dunton Green Projects	(0)	-	-	-
One You - Your Home Project	(16)	-	-	-
Partnership - Home Office	(11)	-	-	-
PCT Health Checks	(0)	-	-	-
PCT Initiatives	(7)	-	-	-
Repair & Renew Flood Support Scheme	-	-	-	-
Sport Satellite Clubs	(1)	-	-	-
Sportivate Inclusive Archery Project	(0)	-	-	-
Troubled Families Project	(2)	-	-	-
West Kent Enterprise Advisor Network	15	-	-	-
West Kent Kick Start	(10)	-	-	-
West Kent Partnership Business Support	(3)	-	-	-
Total Communities & Business (Ext Funded)	12	-	-	-

Total Communities & Business

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast (including Accruals)	Annual Variance
£'000	£'000	£'000	£'000
5	-	-	-
9	-	-	-
(3)	-	-	-
38	-	-	-
(0)	-	-	-
(16)	-	-	-
(11)	-	-	-
(0)	-	-	-
(7)	-	-	-
-	-	-	-
(1)	-	-	-
(0)	-	-	-
(2)	-	-	-
15	-	-	-
(10)	-	-	-
(3)	-	-	-
12	-	-	-
1,242	1,497	1,553	56

**Position as at the end of November 18
(Period 201908)**

Corporate Services

	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Asset Maintenance IT	145	277	277	-
Civic Expenses	16	16	16	-
Democratic Services	101	143	143	-
Elections	65	129	129	-
Register of Electors	118	234	234	-
Administrative Expenses - Corporate Services	9	25	25	-
Land Charges	(33)	(103)	(43)	60
Street Naming	(9)	5	(9)	(14)
Administrative Expenses - Legal and Democratic	49	51	51	-
Administrative Expenses - Human Resources	43	5	5	-
Support - Contact Centre	294	471	471	-
Support - General Admin	37	33	33	-
Support - IT	732	1,046	1,046	-
Support - Legal Function	128	206	206	-
Support - Local Offices	25	31	31	-
Support - Nursery	2	-	-	-
Support - Human Resources	222	270	270	-
Corporate Projects	65	95	95	-
Total Corporate Services	2,008	2,936	2,982	46

**Position as at the end of November 18
(Period 201908)**

Environment and Operational

	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Air Quality (Ext Funded)	-	-	-	-
Asset Maintenance Argyle Road	60	108	108	-
Asset Maintenance CCTV	0	17	17	-
Asset Maintenance Countryside	0	8	8	-
Asset Maintenance Other Corporate Properties	33	48	48	-
Asset Maintenance Direct Services	18	39	39	-
Asset Maintenance Hever Road	60	38	38	-
Asset Maintenance Leisure	112	178	178	-
Asset Maintenance Playgrounds	7	8	8	-
Asset Maintenance Support & Salaries	30	83	83	-
Asset Maintenance Sewage Treatment Plants	0	8	8	-
Asset Maintenance Public Toilets	-	7	2	(5)
Bus Station	10	17	17	-
Car Parks	(1,076)	(1,899)	(1,828)	71
Car Parking - On Street	(364)	(495)	(495)	-
CCTV	194	258	280	22
Civil Protection	33	47	47	-
Dartford Environmental Hub (SDC Costs)	(0)	-	-	-
EH Commercial	2	279	279	-
EH Animal Control	6	1	1	-
EH Environmental Protection	15	386	396	10

**Position as at the end of November 18
(Period 201908)**

Environment and Operational cont.

	Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
Emergency	44	66	66	-
Energy Efficiency	15	29	29	-
Estates Management - Buildings	33	(18)	17	35
Estates Management - Grounds	81	113	113	-
Gypsy Sites	(10)	(26)	(17)	9
Disabled Facilities Grant Administration	(22)	(20)	(30)	(10)
Housing Premises	(1)	1	1	-
Kent Resource Partnership	(117)	-	-	-
Licensing Partnership Hub (Trading)	(28)	-	-	-
Licensing Partnership Members	-	-	-	-
Licensing Regime	(33)	(0)	(0)	-
Markets	(161)	(182)	(187)	(5)
Parking Enforcement - Tandridge DC	(12)	-	(30)	(30)
Parks and Recreation Grounds	84	116	116	-
Parks - Greensand Commons Project	(3)	-	-	-
Parks - Rural	73	114	114	-
Private Sector Housing	146	198	188	(10)
Private Sector Housing Maintenance Operatives	8	-	10	10
Public Transport Support	-	0	0	-
Refuse Collection	1,842	2,683	2,755	72
Administrative Expenses - Direct Services	0	-	-	-
Administrative Expenses - Health	1	12	12	-
Administrative Expenses - Licensing	0	10	10	-
Administrative Expenses - Property	3	4	4	-
Administrative Expenses - Transport	4	8	8	-
Street Cleansing	935	1,415	1,415	-

**Position as at the end of November 18
(Period 201908)**

Environment and Operational cont.

Support - Central Offices
 Support - Central Offices - Facilities
 Support - General Admin
 Support - Health and Safety
 Support - Direct Services
 Support - Procurement
 Support - Property Function
 Sevenoaks Switch and Save
 Taxis
 Public Conveniences

Total Environmental and Operational Services

Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
367	450	440	(10)
167	290	270	(20)
120	234	202	(32)
9	17	17	-
19	58	48	(10)
7	6	6	-
37	48	48	-
(1)	-	-	-
(5)	(11)	(11)	-
39	46	51	5
2,784	4,798	4,900	102

**Position as at the end of November 18
(Period 201908)**

Finance

Action and Development	-
Benefits Admin	(369)
Benefits Grants	317
Consultation and Surveys	-
Corporate Management	630
Corporate - Other	-
Dartford Partnership Hub (SDC costs)	1,412
Equalities Legislation	-
External Communications	138
Housing Advances	1
Local Tax	(488)
Members	287
Misc. Finance	1,150
Performance Improvement	7
Administrative Expenses - Chief Executive	7
Administrative Expenses - Finance	18
Administrative Expenses - Transformation and Strategy	2
Support - Counter Fraud	(63)
Support - Audit Function	(16)
Support - Exchequer and Procurement	92
Support - Finance Function	142
Support - General Admin	(6)
Treasury Management	69
Total Finance	

Y-T-D	Annual	Annual	Forecast
Actual	Budget	Forecast	Annual
£'000	£'000	(including Accruals) £'000	Variance £'000
-	7	7	-
(369)	167	170	3
317	(25)	(25)	-
-	4	4	-
630	995	998	3
-	298	278	(20)
1,412	-	-	-
-	19	-	(19)
138	192	192	-
1	1	1	0
(488)	(21)	32	53
287	428	428	-
1,150	1,734	1,734	-
7	(1)	(1)	-
7	30	22	(8)
18	33	34	2
2	5	5	-
(63)	52	52	-
(16)	170	146	(24)
92	103	135	33
142	218	218	-
(6)	111	118	7
69	114	107	(7)
3,328	4,632	4,654	23

**Position as at the end of November 18
(Period 201908)**

Planning Services

Administrative Expenses - Planning Services

Community Housing Fund

Conservation

Planning Performance Agreement

LDF Expenditure

Planning - Appeals

Planning - CIL Administration

Planning - Counter

Planning - Development Management

Planning - Enforcement

Planning Policy

Building Control Discretionary Work

Building Control Partnership Members

Building Control Partnership Hub (SDC Costs)

Building Control

Dangerous Structures

Administrative Expenses - Building Control

Total Planning Services

Y-T-D Actual £'000	Annual Budget £'000	Annual Forecast (including Accruals) £'000	Forecast Annual Variance £'000
70	44	71	27
10	-	-	-
69	91	101	10
-	-	-	-
2	-	-	-
123	196	225	29
(22)	(49)	(79)	(30)
(0)	-	-	-
171	169	255	86
175	279	244	(35)
332	598	558	(40)
-	-	-	-
0	-	-	-
0	-	-	-
(101)	(113)	(116)	(2)
1	3	3	-
4	11	11	-
835	1,228	1,272	44

4. Cumulative Salary Monitoring

Position as at the end of November 18
(Period 201908)

Communities and Business

Corporate Services

Environmental & Operational Services:

- Emergency Planning & Property

- Environmental Health

- Licensing

- Operational Services

- Parking

Financial Services

Planning Services

- Planning

- Building Control

Sub Total

Council Wide - Vacant Posts

Staff Recruitment and Retention

TOTAL SDC Funded Salary Costs

Externally Funded & Funded from other sources (gross figures).

Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.

Communities and Business Ext. Funded

Environmental & Operational Services Ext Funded

TOTAL All Salary Costs

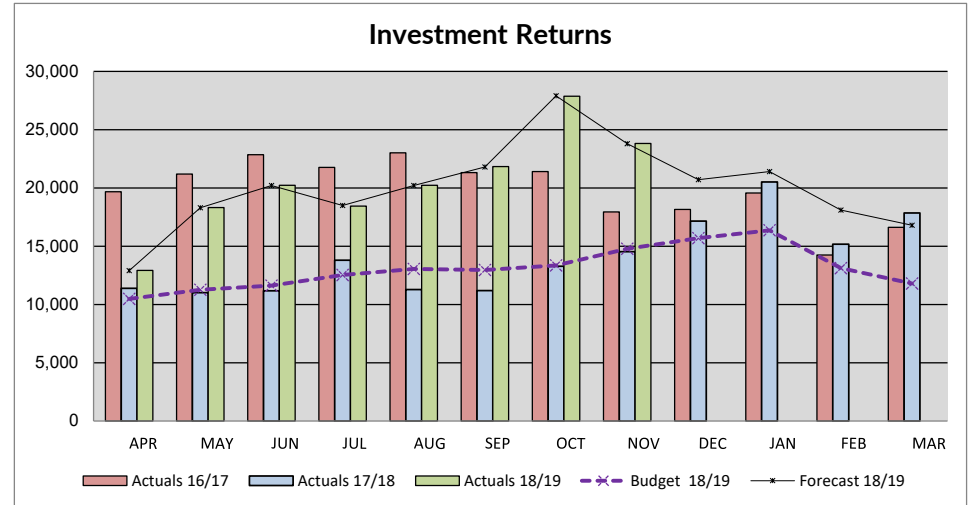
Y-T-D	Annual	Annual	Annual	Annual
Actual	Budget	Forecast	Variance	Variance
£'000	£'000	£'000	£'000	%
618	967	967	0	-
1,579	2,333	2,323	(10)	(0)
3,802	6,002	5,914	(88)	(1)
493	775	755	(20)	(3)
404	645	645	0	-
221	370	370	0	-
2,415	3,790	3,722	(68)	(2)
269	421	421	0	-
1,789	2,769	2,755	(14)	(1)
1,487	2,501	2,256	(245)	(10)
1,269	2,180	1,935	(245)	(11)
218	321	321	0	-
9,274	14,572	14,215	(357)	(2)
0	20	0	(20)	-
0	71	71	0	-
9,274	14,664	14,286	(377)	(3)
345	514	514	0	-
114	169	169	0	-
459	683	683	0	-
9,733	15,347	14,969	(377)	(2)

5 Direct Services
Nov-18

2018-19 Nov-18	PERIOD				YEAR-TO-DATE				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Income																	
Refuse	(212)	(212)	(0.1)	(0)	(1703)	(1711)	(0.4)	(7)	(2558)	(2558)	0	2	63	62	(1)	(1)	0
CDSU	(9)	(8)	3.6		(67)	(68)	(1.2)	(1)	(101)	(101)	0	13	13		19	19	0
Street & Toilet Cleaning	(110)	(111)	(0.9)	(1)	(894)	(904)	(1.1)	(10)	(1347)	(1347)	0	(20)	24	44	(36)	(36)	0
Trade	(32)	(30)	5.4	2	(336)	(316)	6.1	20	(465)	(465)	0	(59)	(59)		(49)	(49)	0
Workshop	(55)	(76)	(38.6)	(21)	(441)	(502)	(13.8)	(61)	(662)	(662)	0	(1)	(3)	(3)	(1)	(1)	0
Green Waste	(38)	(42)	(9.8)	(4)	(412)	(450)	(9.3)	(38)	(535)	(535)	0	(75)	(135)	(61)	(19)	(19)	0
Cesspools	(20)	(19)	4.1	1	(157)	(154)	1.5	2	(235)	(235)	0	(19)	(36)	(16)	(29)	(29)	0
Pest Control	(3)	(3)	10.8		(70)	(49)	29.3	21	(88)	(88)	0	(11)	8	19	0	0	0
Grounds	(15)	(16)	(8.6)	(1)	(119)	(122)	(2.3)	(3)	(180)	(180)	0	(11)	(24)	(13)	(18)	(18)	0
Fleet	(76)	(77)	(0.2)	(0)	(611)	(625)	(2.2)	(13)	(917)	(917)	0	0	(16)	(16)	0	0	0
Depot	(22)	(19)	14.4	3	(184)	(187)	(1.3)	(2)	(292)	(292)	0	6	(1)	(7)	0	0	0
Emergency	(5)	(5)	0.0	0	(37)	(37)	0.0	0	(55)	(55)	0	(6)	(12)	(5)	(9)	(9)	0
Total Income	(597)	(618)	(3.6)	(21)	(5031)	(5124)	(1.8)	(92)	(7436)	(7436)		(182)	(177)	5	(145)	(145)	
Expenditure																	
Refuse	213	222	4.2	9	1,705	1,774	4.0	69	2,557	2,557	0						
CDSU	10	9	(13.2)	(1)	80	80	1.2	1	119	119	0						
Street & Toilet Cleaning	109	126	15.7	17	874	928	6.2	54	1,311	1,311	0						
Trade	35	36	3.9	1	277	257	(7.3)	(20)	415	415	0						
Workshop	55	75	35.9	20	440	499	13.2	58	661	661	0						
Green Waste	39	32	(18.8)	(7)	337	315	(6.6)	(22)	516	516	0						
Cesspools	17	14	(18.1)	(3)	137	119	(13.5)	(19)	206	206	0						
Pest Control	7	6	(14.5)	(1)	59	58	(2.5)	(2)	88	88	0						
Grounds	13	12	(10.7)	(1)	108	98	(9.2)	(10)	162	162	0						
Fleet	76	78	1.5	1	611	609	(0.4)	(2)	917	917	0						
Depot	22	20	(8.6)	(2)	190	186	(2.3)	(4)	292	292	0						
Emergency	4	3	(13.7)	(1)	30	25	(17.8)	(5)	46	46	0						
Total Expenditure	602	633	5.2	32	4849	4947	2.0	97	7291	7291	0						
Net	5	15	1.7	10	(182)	(177)	0.2	5	(145)	(145)							

6 Investment Returns

	Actuals 16/17	Actuals 17/18	Actuals 18/19	Budget 18/19	Variance	Forecast 18/19
APR	19,679	11,389	12927	10,480	2,447	12,900
MAY	21,188	11,020	18323	11,259	7,064	18,300
JUN	22,859	11,182	20233	11,622	8,611	20,200
JUL	21,769	13,806	18443	12,530	5,913	18,500
AUG	23,005	11,280	20224	13,050	7,174	20,200
SEP	21,312	11,190	21831	12,963	8,868	21,800
OCT	21,399	13,282	27864	13,361	14,503	27,900
NOV	17,942	14,533	23808	14,782	9,026	23,800
DEC	18,150	17,148		15,683		20,700
JAN	19,573	20,510		16,362		21,400
FEB	14,244	15,173		13,113		18,100
MAR	16,626	17,852		11,795		16,800
TOTAL	237,746	168,365	163,653	157,000	63,606	240,600



INVESTMENT RETURNS (CUMULATIVE)

	Actuals 16/17	Actuals 17/18	Actuals 18/19	Budget 18/19	Variance	Forecast 18/19
APR	19,679	11,389	12927	10,480	2,447	12,900
MAY	40,867	22,409	31250	21,739	9,511	31,200
JUN	63,726	33,591	51483	33,361	18,122	51,400
JUL	85,495	47,397	69926	45,891	24,035	69,900
AUG	108,500	58,677	90150	58,941	31,209	90,100
SEP	129,812	69,867	111981	71,904	40,077	111,900
OCT	151,211	83,149	139845	85,265	54,580	139,800
NOV	169,153	97,682	163653	100,047	63,606	163,600
DEC	187,303	114,830		115,730		184,300
JAN	206,876	135,340		132,092		205,700
FEB	221,120	150,513		145,205		223,800
MAR	237,746	168,365		157,000		240,600

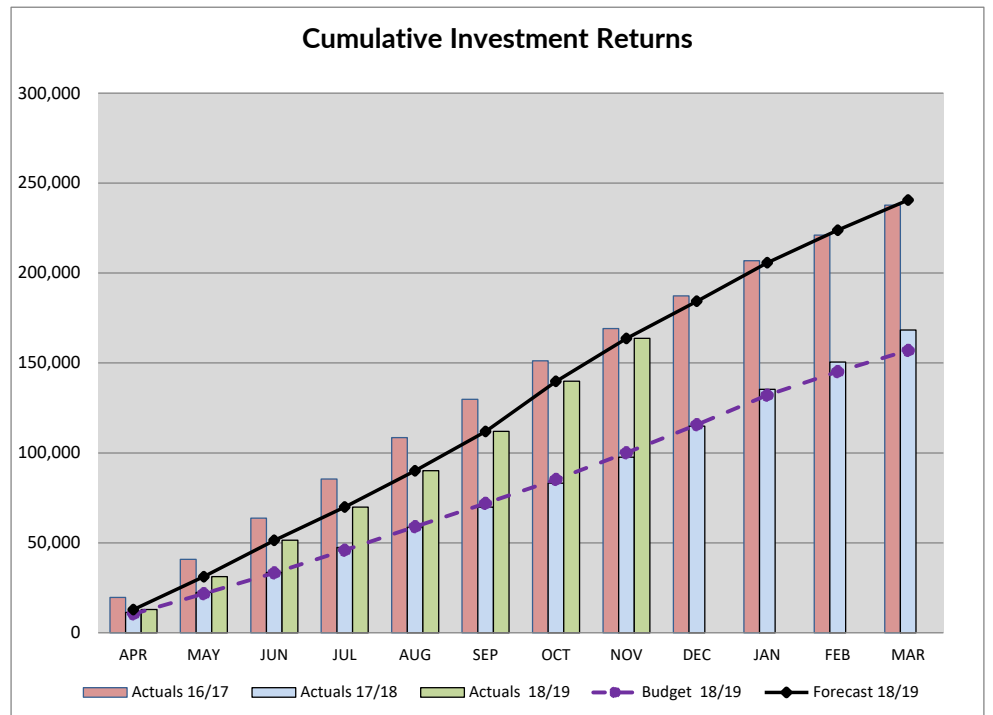
BUDGET FOR 2018/19 157,000
 FORECAST OUTTURN 240,600

CODE:- YHAA 96900

N.B.

These are the gross interest receipts rather than the interest remaining in the General Fund

Fund Average 0.6561%
 7 Day LIBID 0.4725%
 3 Month LIBID 0.6338%



STAFFING STATISTICS NOVEMBER 2018

	BUDGET FTE	STAFF FTE	AGENCY STAFF	CASUAL FTE	TOTAL	COMMENTS	OCTOBER TOTALS
1. Communities and Business	20.35	25.58	1.75	0.40	27.73	This includes Housing Advice	24.34
2. Corporate Services Contact Centre, HR, Secretarial, Legal, Democratic Service, Elections	60.88	59.76	0.25	0.40	60.41		59.01
3. Environmental & Operational Services	168.02	162.86	18.65	1.94	183.45		183.82
<i>3a. Environmental Health</i>	12.57	12.00	1.00	0.00	13.00	This includes BC, HS, & FM	13.14
<i>3b. Licensing</i>	10.81	8.18	0.00	0.19	8.37		8.83
<i>3c & 3d Operational Services + CCTV</i>	112.16	110.77	17.65	0.91	129.33		130.18
<i>3e. Parking & Amenity Services</i>	12.00	12.00	0.00	0.00	12.00		11.00
<i>3f. Property Services</i>	20.48	19.91	0.00	0.84	20.75		20.67
4. Finance Finance, Revenues & Benefits, Transformation & Strategy, & Chief Executive	69.81	58.12	3.50	0.18	61.80		63.44
5a. Planning	51.98	44.66	0.00	0.00	44.66		44.66
<i>5b. Building Control</i>	7.00	6.00	0.00	0.00	6.00		7.00
SUB TOTAL	378.04	356.98	24.15	2.92	384.05		382.27
<u>EXTERNALLY FUNDED POSTS</u>							
7. Communities and Business	14.5	8.51	0.00	0	8.51		8.51
8. Operational Services	2	2	0.00	0	2		2
9. Property Services	1.50	1.50	0.00	0.00	1.50		1.50
SUB TOTAL	18.00	12.01	0.00	0.00	12.01		12.01
TOTAL	396.04	368.99	24.15	2.92	396.06		394.28
Number of staff paid in November 2018: 397 permanent, 11 casuals							

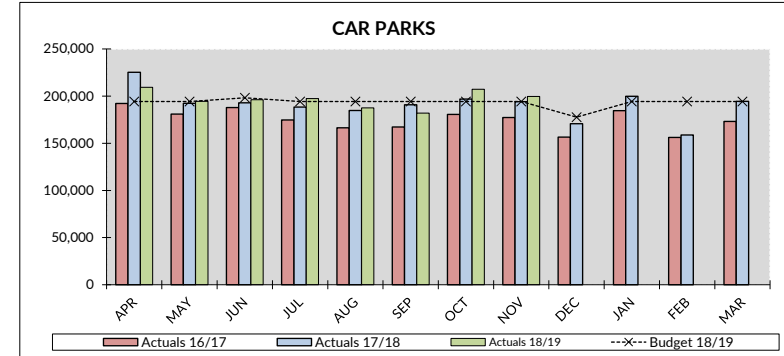
8 Income Graphs Summary

		Comparison of 17/18 and 18/19, where brackets show increased income	MANAGER'S PROFILED BUDGET	Variance, where brackets are favourable	ANNUAL BUDGET 2018/19	Annual Forecast
	ACTUAL					
CAR PARKS	1,573,646	(8,470)	1,557,629	(16,017)	2,317,943	2,317,943
ON-STREET PARKING	773,542	(31,472)	657,313	(116,228)	985,970	985,970
LAND CHARGES	101,396	15,340	136,673	35,278	205,010	165,010
BUILDING CONTROL	329,129	(626)	303,811	(25,318)	455,717	466,717
DEVELOPMENT MANAGEMENT	519,923	42,621	616,172	96,249	945,275	845,275
	3,297,635	17,393	3,271,599	(26,037)	4,909,915	4,780,915

CAR PARKS (HWCARPK)

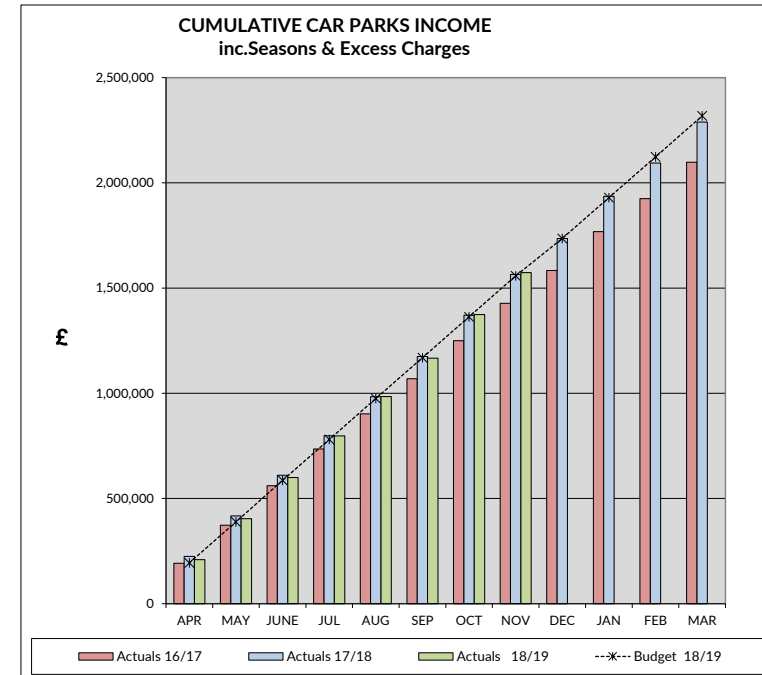
	Actuals 16/17	Actuals 17/18	Actuals 18/19	Increase / decrease from 17/18 to 18/19	Budget 18/19	Variance (Budget-Actuals)	Manager's Forecast
1 APR	192,138	225,193	209,387	15,805	194,204	(15,183)	
2 MAY	180,922	192,331	194,451	(2,120)	194,204	(247)	
3 JUN	187,891	192,806	196,119	(3,314)	198,204	2,084	
4 JUL	174,736	188,319	197,332	(9,013)	194,204	(3,128)	
5 AUG	166,394	184,778	187,490	(2,712)	194,204	6,714	
6 SEP	167,317	190,794	181,917	8,877	194,204	12,286	
7 OCT	180,519	196,832	207,316	(10,484)	194,204	(13,112)	
8 NOV	177,353	194,124	199,634	(5,510)	194,204	(5,430)	
9 DEC	156,462	170,661			177,704		
10 JAN	184,609	199,732			194,204		
11 FEB	156,173	158,761			194,204		
12 MAR	173,095	194,523			194,204		
TOTAL	2,097,610	2,288,853	1,573,646	(8,470)	2,317,943	(16,017)	2,317,943

NOTE: Budget Profiles to be reviewed



CAR PARKS (CUMULATIVE)

	Actuals 16/17	Actuals 17/18	Actuals 18/19	Cumulative increase / decrease from 17/18 to 18/19	Budget 18/19	Variance (Budget-Actuals)	Manager's Forecast
APR	192,138	225,193	209,387	15,805	194,204	(15,183)	
MAY	373,060	417,523	403,838	13,685	388,407	(15,431)	
JUNE	560,951	610,329	599,957	10,372	586,611	(13,347)	
JUL	735,687	798,648	797,289	1,359	780,814	(16,475)	
AUG	902,081	983,426	984,779	(1,353)	975,018	(9,761)	
SEP	1,069,398	1,174,220	1,166,696	7,524	1,169,221	2,526	
OCT	1,249,917	1,371,052	1,374,012	(2,960)	1,363,425	(10,587)	
NOV	1,427,271	1,565,176	1,573,646	(8,470)	1,557,629	(16,017)	
DEC	1,583,733	1,735,836			1,735,332		
JAN	1,768,342	1,935,568			1,929,536		
FEB	1,924,515	2,094,330			2,123,739		
MAR	2,097,610	2,288,853			2,317,943		2,317,943



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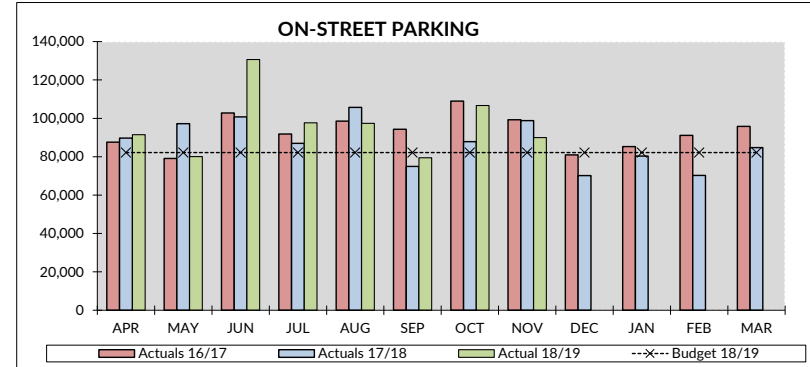
HWCARPK

	Actual (Cumulative)	Budget	(Monthly)
DAY TICKETS	3300	1,349,708	175,292
EXCESS / PENALTY CHARGES	****1/****3	39	-
SEASON TICKETS	***2	(742)	(701)
SEASON TICKET CAR PARK	3310	217,332	24,973
OTHER (inc.Res.Pkg)	****9	26	4,308
WAIVERS	3404	2,430	70
RENT	94500	4,854	4,000
Business Permits	3406 /3408		
TOTAL	1,573,646	1,557,629	199,634

ON-STREET PARKING (HWDCRIM / HWENFORC)

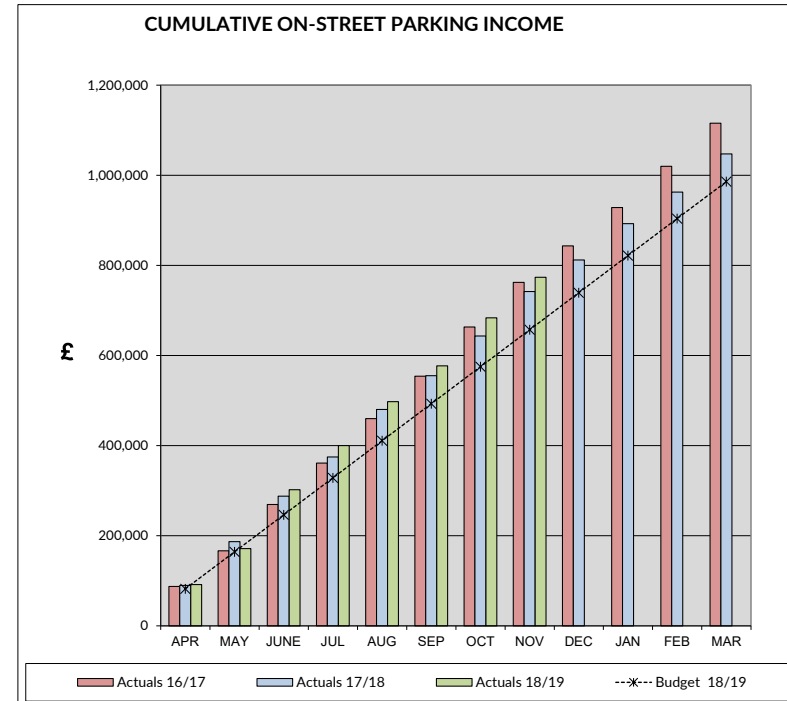
	Actuals 16/17	Actuals 17/18	Actual 18/19	Increase / decrease from 17/18 to 18/19	Budget 18/19	Variance (Budget-Actuals)	Manager's Forecast
1 APR	87,604	89,694	91,515	(1,821)	82,164	(9,351)	
2 MAY	79,069	97,250	80,099	17,151	82,164	2,066	
3 JUN	102,773	100,738	130,688	(29,950)	82,164	(48,524)	
4 JUL	91,824	86,987	97,678	(10,691)	82,164	(15,514)	
5 AUG	98,529	105,737	97,434	8,303	82,164	(15,270)	
6 SEP	94,326	74,972	79,445	(4,473)	82,164	2,720	
7 OCT	109,009	87,843	106,690	(18,847)	82,164	(24,526)	
8 NOV	99,267	98,849	89,993	8,856	82,164	(7,829)	
9 DEC	80,925	70,137			82,164		
10 JAN	85,252	80,326			82,164		
11 FEB	91,161	70,259			82,164		
12 MAR	95,761	84,739			82,164		
TOTAL	1,115,500	1,047,530	773,542	(31,472)	985,970	(116,228)	985,970

Note: Budget profiles still subject to review



ON-STREET PARKING (CUMULATIVE)

	Actuals 16/17	Actuals 17/18	Actuals 18/19	Cumulative increase / decrease from 17/18 to 18/19	Budget 18/19	Variance (Budget-Actuals)	Manager's Forecast
APR	87,604	89,694	91,515	(1,821)	82,164	(9,351)	
MAY	166,673	186,944	171,613	15,330	164,328	(7,285)	
JUNE	269,446	287,681	302,302	(14,620)	246,493	(55,809)	
JUL	361,270	374,669	399,980	(25,311)	328,657	(71,323)	
AUG	459,799	480,406	497,414	(17,008)	410,821	(86,593)	
SEP	554,125	555,378	576,859	(21,481)	492,985	(83,874)	
OCT	663,134	643,221	683,549	(40,328)	575,149	(108,400)	
NOV	762,401	742,070	773,542	(31,472)	657,313	(116,228)	
DEC	843,326	812,207			739,478		
JAN	928,579	892,532			821,642		
FEB	1,019,739	962,791			903,806		
MAR	1,115,500	1,047,530			985,970		985,970

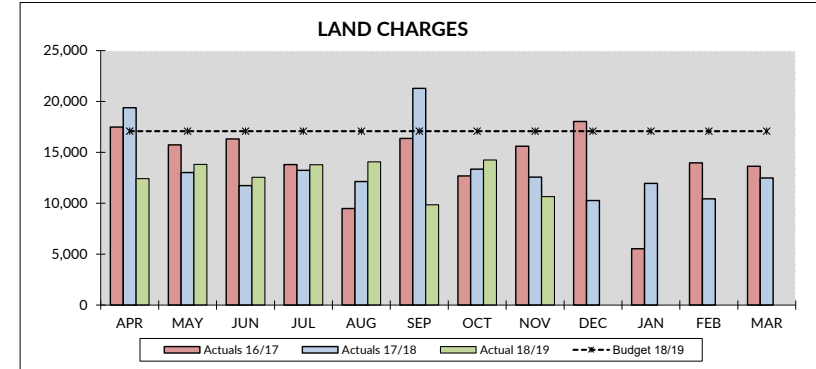


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		CUMULATIVE BREAKDOWN			
HWDCRIM / HWENFORC		Actual (Cumulative)	Budget	(Monthly)	
PENALTY NOTICES & EXCESS CH/ 3403/****1		226,499	219,615	28,753	
WAIVERS		3404	58,987	7,179	
RESIDENTS PERMITS		3406	50,265	34,461	5,982
ON STREET PARKING		3300	404,784	336,471	50,351
BUSINESS PERMITS		3408	32,325	59,588	3,862
Driveway Access Protection Lines		3405	683		143
OTHER		9999			
		773,542	657,313		89,993
		0	(0)		0

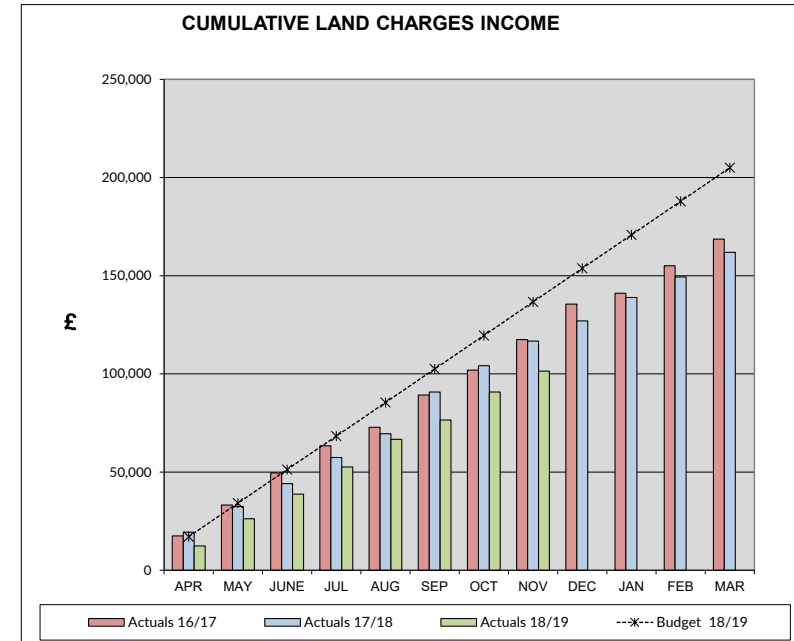
LAND CHARGES (LPLNDCH)

	Actuals 16/17	Actuals 17/18	Actual 18/19	Increase / decrease from 17/18	Budget 18/19	Variance (Budget-Actuals)	Manager's Forecast
1 APR	17,492	19,382	12,416	6,966	17,084	4,668	
2 MAY	15,735	13,025	13,827	(802)	17,084	3,257	
3 JUN	16,316	11,742	12,546	(804)	17,084	4,538	
4 JUL	13,810	13,243	13,782	(539)	17,084	3,302	
5 AUG	9,491	12,132	14,070	(1,938)	17,084	3,014	
6 SEP	16,375	21,283	9,855	11,428	17,084	7,229	
7 OCT	12,685	13,360	14,249	(889)	17,084	2,835	
8 NOV	15,606	12,568	10,650	1,918	17,084	6,434	
9 DEC	18,035	10,270			17,084		
10 JAN	5,530	11,950			17,084		
11 FEB	13,966	10,438			17,084		
12 MAR	13,637	12,485			17,084		
TOTAL	168,677	161,879	101,396	15,340	205,010	35,278	165,010



LAND CHARGES (CUMULATIVE)

	Actuals 16/17	Actuals 17/18	Actuals 18/19	Cumulative increase / decrease from 17/18	Budget 18/19	Variance (Budget-Actuals)	Manager's Forecast
APR	17,492	19,382	12,416	6,966	17,084	4,668	
MAY	33,227	32,408	26,244	6,164	34,168	7,925	
JUNE	49,543	44,149	38,789	5,360	51,253	12,463	
JUL	63,353	57,393	52,572	4,821	68,337	15,765	
AUG	72,844	69,525	66,641	2,883	85,421	18,779	
SEP	89,219	90,808	76,497	14,311	102,505	26,008	
OCT	101,904	104,167	90,746	13,422	119,589	28,843	
NOV	117,510	116,735	101,396	15,340	136,673	35,278	
DEC	135,545	127,005			153,758		
JAN	141,074	138,955			170,842		
FEB	155,040	149,394			187,926		
MAR	168,677	161,879			205,010		165,010



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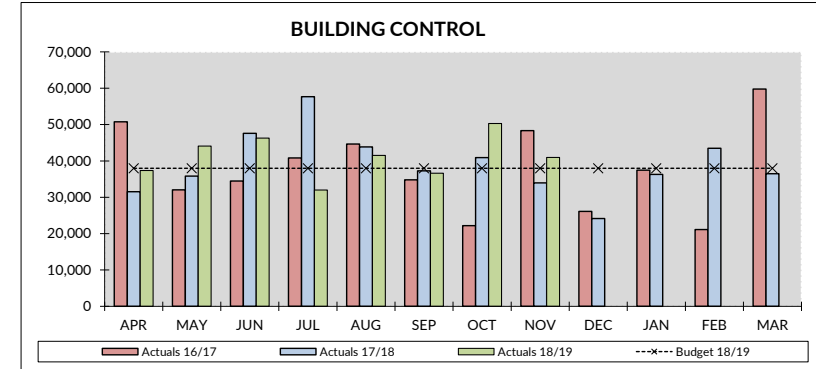
LPLNDCH

Searches Received - Paper
 Searches Received - Electronic
 Searches Received - Personal

	Received (Month)	Percentage (Month)	Percentage (Month 18/19)	(Cumulative)
£105	23	10%	14%	287
£86	84	38%	39%	814
£0	117	52%	47%	967
TOTAL	224	100%	100%	2,068

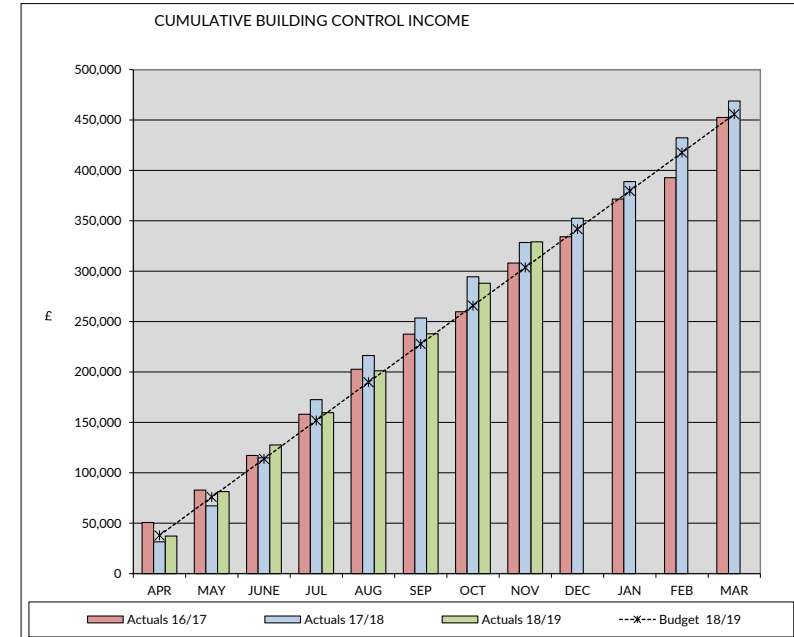
BUILDING CONTROL (DVBCFEE)

	Actuals 16/17	Actuals 17/18	Actuals 18/19	Increase / decrease from 17/18 to 18/19	Budget 18/19	Variance (Budget-Actuals)	Manager's Forecast
1 APR	50,783	31,511	37,342	(5,831)	37,976	634	
2 MAY	32,063	35,809	44,099	(8,289)	37,976	(6,122)	
3 JUN	34,453	47,602	46,293	1,309	37,976	(8,317)	
4 JUL	40,829	57,651	32,009	25,642	37,976	5,968	
5 AUG	44,666	43,832	41,516	2,316	37,976	(3,540)	
6 SEP	34,775	37,255	36,624	631	37,976	1,352	
7 OCT	22,194	40,902	50,302	(9,400)	37,976	(12,326)	
8 NOV	48,342	33,940	40,944	(7,004)	37,976	(2,968)	
9 DEC	26,113	24,156			37,976		
10 JAN	37,436	36,291			37,976		
11 FEB	21,118	43,486			37,976		
12 MAR	59,778	36,473			37,976		
TOTAL	452,549	468,910	329,129	(626)	455,717	(25,318)	466,717



BUILDING CONTROL (CUMULATIVE)

	Actuals 16/17	Actuals 17/18	Actuals 18/19	Cumulative increase / decrease from 17/18 to 18/19	Budget 18/19	Variance (Budget-Actuals)	Manager's Forecast
APR	50,783	31,511	37,342	(5,831)	37,976	634	
MAY	82,846	67,320	81,441	(14,121)	75,953	(5,488)	
JUNE	117,299	114,923	127,734	(12,812)	113,929	(13,805)	
JUL	158,128	172,574	159,743	12,831	151,906	(7,837)	
AUG	202,794	216,406	201,259	15,147	189,882	(11,377)	
SEP	237,569	253,661	237,883	15,778	227,859	(10,024)	
OCT	259,763	294,563	288,185	6,378	265,835	(22,350)	
NOV	308,105	328,503	329,129	(626)	303,811	(25,318)	
DEC	334,218	352,660			341,788		
JAN	371,654	388,951			379,764		
FEB	392,772	432,437			417,741		
MAR	452,549	468,910			455,717		466,717



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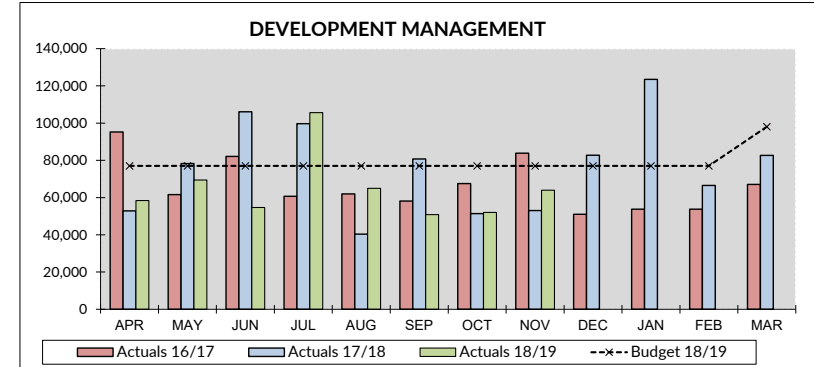
DVBCFEE

	Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	197,370	185,681	23,792
Inspection Fee	3067	130,734	118,130	17,152
Other	9999	1,025		
TOTAL	329,129	303,811	40,944	

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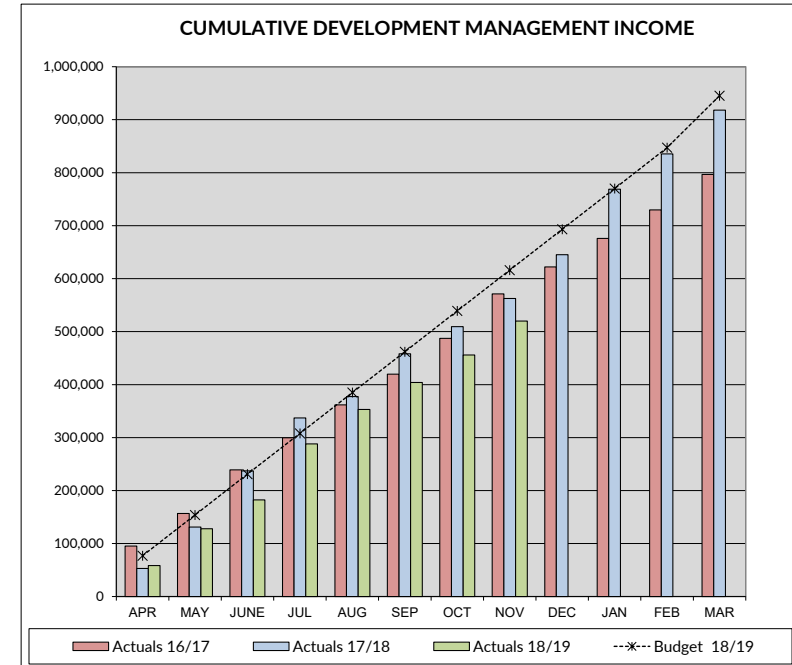
DEVELOPMENT MANAGEMENT (DVDEVCT)

	Actuals 16/17	Actuals 17/18	Actuals 18/19	Increase / decrease from 17/18 to 18/19	Budget 18/19	Variance (Budget-Actuals)	Manager's Forecast
1 APR	95,276	52,884	58,404	-5,521	77,022	18,618	
2 MAY	61,633	78,250	69,455	8,796	77,022	7,567	
3 JUN	82,100	106,124	54,668	51,456	77,022	22,354	
4 JUL	60,712	99,681	105,667	-5,985	77,022	(28,645)	
5 AUG	61,967	40,402	64,977	-24,575	77,022	12,045	
6 SEP	58,088	80,747	50,827	29,919	77,022	26,194	
7 OCT	67,514	51,400	51,985	-585	77,022	25,037	
8 NOV	83,870	53,057	63,941	-10,884	77,022	13,080	
9 DEC	51,041	82,753			77,022		
10 JAN	53,719	123,499			77,022		
11 FEB	53,755	66,539			77,022		
12 MAR	67,084	82,682			98,039		
TOTAL	796,759	918,017	519,923	42,621	945,275	96,249	845,275



DEVELOPMENT MANAGEMENT (CUMULATIVE)

	Actuals 16/17	Actuals 17/18	Actuals 18/19	Cumulative increase / decrease from 17/18 to 18/19	Budget 18/19	Variance (Budget-Actuals)	Manager's Forecast
APR	95,276	52,884	58,404	42,393	77,022	18,618	
MAY	156,909	131,134	127,859	25,775	154,043	26,184	
JUNE	239,009	237,257	182,526	1,752	231,065	48,538	
JUL	299,721	336,939	288,193	(37,218)	308,086	19,893	
AUG	361,688	377,340	353,170	(15,652)	385,108	31,938	
SEP	419,776	458,087	403,997	(38,311)	462,129	58,132	
OCT	487,290	509,487	455,982	(22,197)	539,151	83,169	
NOV	571,160	562,544	519,923	8,615	616,172	96,249	
DEC	622,201	645,297			693,194		
JAN	675,919	768,796			770,215		
FEB	729,675	835,335			847,237		
MAR	796,759	918,017			945,275		845,275



Nov-18

DVDEVCT

	Actual (Cumulative)	Budget	(Monthly)
Planning Application Fees	3009	455,986	545545
Other	9999	5,098	5479
Pre-application Fees	94301	56,140	57741
Monitoring Fees	94302	2,700	7409
RECH-Other A/C'S	98100	-	-3
TOTAL	519,923	616,172	63,941

0

Reserves

	18/19 Opening Balance	18/19 Cumulative Movement to Date	Balance as at end October 2018	18/19 Closing Balance (Budget)	18/19 Closing Balance (Forecast)
	£000	£000	£000	£000	£000
Provisions					
NNDR Appeals	(2,232)	-	(2,232)	(2,232)	(2,232)
Municipal Mutual Insurance (MMI)	(257)	-	(257)	(257)	(257)
Accumulated Absences	(152)	-	(152)	(152)	(152)
	<u>(2,641)</u>	<u>-</u>	<u>(2,641)</u>	<u>(2,641)</u>	<u>(2,641)</u>
Capital Receipts(Gross)	<u>(49)</u>	<u>(493)</u>	<u>(542)</u>	<u>(49)</u>	<u>(542)</u>
Earmarked Reserves					
Budget Stabilisation	(5,610)	94	(5,516)	(5,516)	(5,766)
Financial Plan	(4,020)	501	(3,519)	(4,839)	(4,839)
Asset Maintenance Reserve	(1,000)	-	(1,000)	(1,000)	(1,000)
Business Rates Retention Reserve	(809)	-	(809)	(809)	(809)
Vehicle Renewal	(697)	-	(697)	(697)	(697)
DWP Hsg Benefit Subsidy	(611)	-	(611)	(361)	(361)
IT Asset Maintenance	(590)	-	(590)	(590)	(590)
Corporate Project Support Reserve	(572)	(94)	(666)	(634)	(587)
Local Plan/LDF	(559)	18	(541)	(597)	(578)
Carry Forward Items	(508)	-	(508)	(501)	(501)
Pension Fund Valuation Adj.	(500)	-	(500)	(500)	(500)
New Homes Bonus Reserve	(469)	-	(469)	(439)	(406)
Capital Financing Reserve	(445)	(148)	(593)	(593)	(593)
Re-organisation	(423)	-	(423)	(423)	(398)
Action and Development	(396)	-	(396)	(396)	(396)
Vehicle Insurance	(309)	-	(309)	(309)	(309)
Community Development Reserve	(274)	-	(274)	(225)	(225)
First Time Sewerage	(266)	60	(206)	(206)	(206)
Homelessness Prevention	(231)	(241)	(472)	(203)	(412)
Flood Support Scheme	(144)	10	(134)	(144)	(134)
Community Infrastructure Levy (CIL)	(107)	(90)	(197)	(107)	(228)
Other Earmarked Reserves (balances <£100k)	(644)	120	(524)	(576)	(528)
	<u>(19,184)</u>	<u>230</u>	<u>(18,954)</u>	<u>(19,665)</u>	<u>(20,063)</u>
General Fund					
Required Minimum	(1,500)	-	(1,500)	(1,500)	(1,500)
	<u>(1,500)</u>	<u>-</u>	<u>(1,500)</u>	<u>(1,500)</u>	<u>(1,500)</u>
TOTAL	<u>(23,374)</u>	<u>(263)</u>	<u>(23,637)</u>	<u>(23,855)</u>	<u>(24,746)</u>

10. Capital

Position as at the end of November 18 (Period 201908)

	Y-T-D	Annual (18/19)	Annual (18/19)
	Actual	Budget	Forecast (including Accruals)
	£'000	£'000	£'000
Property Investment Strategy	-	25,198	25,198
PIS - 3rd Floor, Suffolk House - Extension & Refurbishment	9	-	-
PIS Ground Floor (part), Suffolk House - Refurbishment	-	-	-
PIS 2nd Floor, Suffolk House - Refurbishment	5	-	-
PIS 1st Floor Suffolk House - Refurbishment	98	-	-
PIS 16 & 18 High Street, Swanley WMC/CAB	-	-	-
Big Community Fund - Capital	-	-	-
Local Strategic Partnership - Capital Delivery	-	-	-
Swanley Wayfinding	-	-	-
Parish Projects - Citizens Advice North and West Kent	-	-	-
Environmental & Operational Services			
Vehicle Purchases	475	548	548
Dunbrik Vehicle Workshop	-	-	-
CCTV	-	50	50
RHPCG - Energy Conservation	-	-	-
RHPCG 10-11 SDC	12	-	-
SDC - HMO Grants	-	-	-
Bradbourne Car Park	-	-	-
Buckhurst 2 Multi-Storey Car Park	5,865	5,931	5,931
Junction Works - Suffolk Way/High Street	639	-	-
Buckhurst 2 - Housing	-	-	-
Sennocke Hotel	2,570	2,928	2,928
Better Care Fund			
WKHA Adaps for Disab Financing Costs Advances	46	-	-
Improvement Grants	260	889	889
Improvement Grants HIA (DFG) - Capital	506	-	-
Planning Services			
Affordable Housing	49	-	-
S106 Capital	10	-	-
CIL Other	1,030	-	-
CIL Parish Councils	1,110	-	-
Total Capital	12,685	35,544	35,544

This table shows the position for 2018/19 only; some projects may involve expenditure over more than one year.